



Public Works Authority

DEVELOPMENT OPPORTUNITY

Truck & Heavy Equipment Parking in Doha Industrial Area

Public-Private Partnerships Pre-Bid Presentation

Qatar National Vision 2030 aims to enhance the role of the private sector to create a more dynamic and diversified economy



Qatar National Vision 2030



Through fruitful cooperation and

public-private partnerships



Qatar has identified an opportunity for the private sector to develop and operate a truck parking and services area in Doha

Background

- The Project aims to reduce cases of illegal street parking of heavy equipment and trucks through regulated facilities
- It is part of Doha's beautification strategy

Objectives

- Meet a demand for 3,500 truck parking and 250 heavy equipment parking
- Develop a free of charge parking system across Qatar
- Develop a commercial area that shall provide all the necessary services for the truck drivers

There is an opportunity to invest in a project strategically located at the intersection of Salwa Road, Al Majd and G-Ring



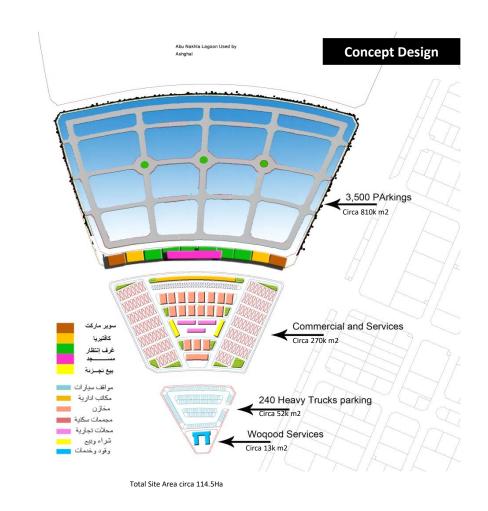
Site Assessment

Total Land Area: 1.1 Mn m²

Location: Abu Nakhla

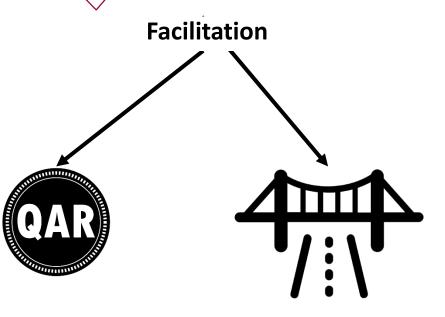


Concept of Truck Parking Development



We will support your investment through a nominal lease rate and facilitate the supporting infrastructure

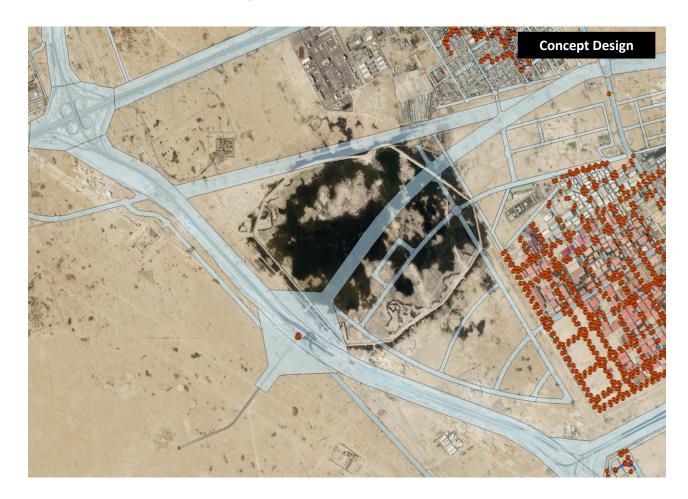




Lease Rate: QAR 1 per m² per annum Infrastructure to the plot boundary:

- Roads
- Electricity
- Water
- Drainage

Future Plan Overlay of Site



Through diversifying the commercial area mix, you can generate revenue through multiple sources

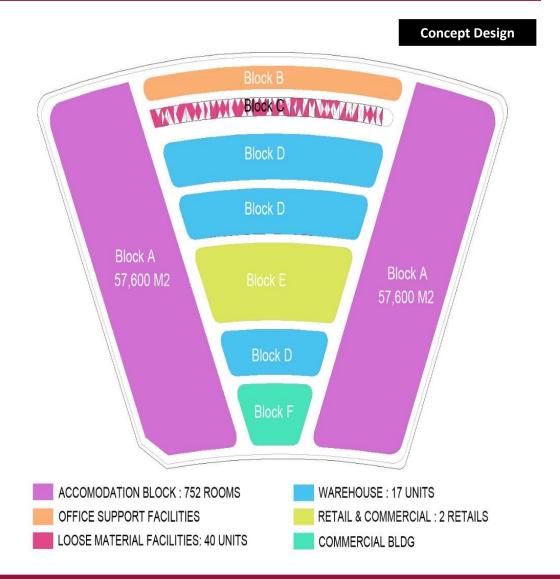


Commercial and services area shall include:

- Mosque
- Sanitary facilities for the parking area

Commercial and services area can include:

- Retail and commercial units
- Truck driver/labour accommodation
- Service facilities such as workshops, technical services, and petrol station
- Office support facilities
- Warehousing and loose material facilities
- Other services such as security, lighting and etc.



The technical requirements for the parking area are minimised to reduce capital and operating expenses for the Project



Parking Technical Specifications:

Capital investment in truck and heavy equipment area will include:

- Site investigation
- Demolition and site clearance
- Earthworks
- Pavement may be Earth materials such as compacted gravel
- Asphalt course is not necessary



The project will be procured under a Design, Build, Finance, Operate, Maintain and Transfer scheme (DBFOMT)













Government

Ministry of Municipality and

Private Investor through a Project Company

Consumers

Contracting Authority

Environment

Authorised Representative

Ashghal

DBFOMT

Private Sector

- Private sector to transfer back project to Contracting Authority at expiry
- Truck parking shall be free of charge
- Commercial area will be the main revenue source for the Project

Investors, either sole respondents or through consortiums, will bid competitively for the right to design, build, finance, operate, maintain the facilities and provide their services to the consumers

Notes

MME will provide the land lease and monitor the performance of the truck parking



The Contracting Authority role will be to:

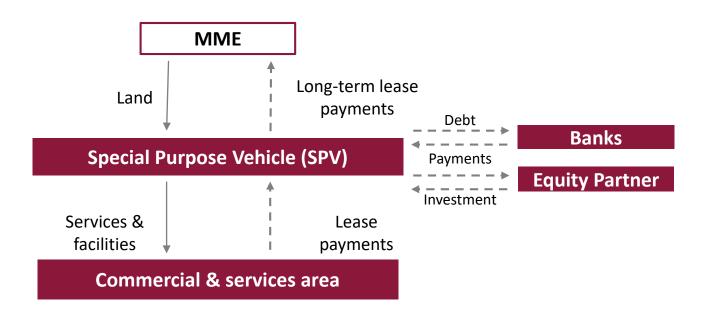
- provide infrastructure connections
- secure the land and rent it at a nominal value to the Project Company (SPV)
- manage the PPP contract and the performance of the private sector partner
- remain the owner of the land

MME Roles:

- DBFOMT contract
- Design, quality and operations performance standards for the truck parks and associated facilities

Services/land Cash flows Public Private

Envisaged Contractual Structure



We have isolated the key aspects of the project across various levers (1/2)



- 1 Financing Responsibility
- The Project Company will be responsible for raising the capital through debt and equity

2 Project Term

- Design and construction to be completed ahead of the 2022 World Cup by the end of 2021
- Construction period for the Project will be approximately 15 months
- Operations: 25 years after commencement of operations

Revenue Parameters

• The Project Company shall generate all revenue from the commercial and service facilities and will not be permitted to charge for parking facilities

4 Risk Assessment

- **Project Company**: Design, build, finance (up to ownership stake), operation (demand risk)
- Contracting Authority: Enforcement of law, and usage of infrastructure and sites

5 Design Works

- The Project Company will be responsible for the design in accordance to Qatari standards
- The Project Company will be responsible for liaising and coordinating MoI to ensure all aspects of parking regulation enforcement are considered during all stages of the Project

We have isolated the key aspects of the project across various levers (2/2)



6 Construction Works

• Project Company will be responsible for construction, testing and commissioning of all Facilities including the provision and maintenance of all equipment

7 Stakeholder Management

 Project Company will be responsible for management of all stakeholders involved in the Project, including incorporation of their inputs and obtaining their approvals during all stages of the Project

Operations and Maintenance

- Project Company is responsible for all aspects of operations and maintenance during the term of the contract
- Project Company is responsible for all hard and soft facilities management services

9 Transfer of the Project

• Upon the expiry or early termination of the Project Agreement, the Project Company shall transfer the Facilities to the Authority.



Legal Considerations

We have isolated five areas for legal considerations



1 Legal Framework	 The procurement process is governed by the Tenders Law and its implementing Executive Regulations
2 Procurement Oversight	 Ashghal will manage the procurement process, which in turn is conducting the procurement on behalf of MME
3 Contracting Method	Public tender conducted in accordance with the regulations
1 Tandar Dagumants	Request for qualification ("RFQ") released on 21 November 2019.

5 Existing Legislation

Tender Documents

• Existing legislation requires the Project Company to seek and secure certain governmental approvals to conduct the envisaged scope of work under the PPP Agreement.

• Request for proposal ("RFP") to be released to prequalified respondents in early Jan 2020

Contractual Agreement



1

Key Agreements with MME

- A draft of the PPP agreement which will govern the contractual relation between MME and the Project Company
- Other agreements will include one or more site leases and a substitution agreement governing lenders' relationship with MME

Other Agreements and Documents

 Prior to closing under the PPP Agreement, the Project Company will need to deliver its project and financing documents including EPC Contracts, O&M Contracts, any other subcontracts, collateral warranties and insurance policies.

PPP Agreement

- Structured in accordance with Qatari precedent and international best practices
- Technical output specifications to be attached as a schedule
- Financial matters will be defined in schedules
- Forms of the site lease, substitution agreement, the collateral warranties and the development and performance securities to be attached

4 Key terms

 Include without limitation compensation events, relief events, force majeure events, change in law, indemnities, insurance requirements, early termination and termination payments, sharing of refinancing gains and dispute resolution



RFQ Technical Submission Requirements

Candidates will be pre-qualified based on their technical experience and capability to undertake the project





The evaluation of the RFQ first assess minimum threshold requirements followed by a detailed assessment and scoring



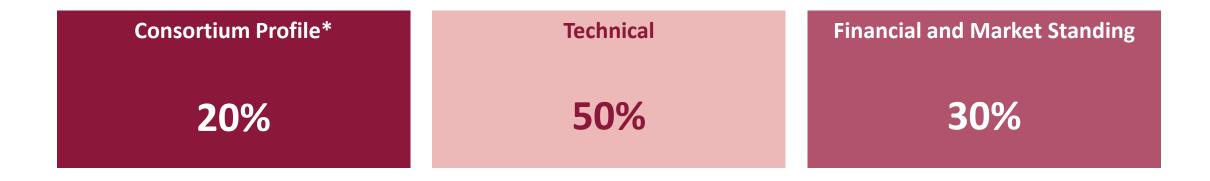
Stage 1:

A review of SOQs to check if they meet the minimum threshold requirements presented below

Pass/Fail Criteria		
No	Criteria	Minimum Threshold to be Considered for RFQ Evaluation
1	Legal	The Respondent has provided a signed Declaration.
2	Financial Strength of the Respondent	The Consortium Leader should have a minimum tangible net worth of USD 80 million (or equivalent) in each of the past three years.
3	Experience and Track Record in Raising Finance	The Respondent should have experience in raising project debt for at least one real estate or similar project.
4	PPP Experience	The Respondent should have carried out projects with PPP type structure.
5	Design Experience	The Respondent should have experience in designing at least one truck park facility or relevant real estate project.
6	Construction Experience	The Respondent should have experience in constructing at least one truck park facility or relevant real estate project.
7	FM	The Respondent should have experience of FM for at least one truck park facility.

Overall scoring weights on the Statement of Qualifications are weighed as below





Respondents need to score at least 70% (qualifying score) to be considered for the RFP stage

^{*}Evaluation criteria includes but not limited to a clear allocation of roles and responsibilities, risk management, and previous experience of members working together.

Stage 2 shall be a detailed review of the quality of the SOQs against the evaluation criteria



PPP experience regional or international over last five years

10%

Relevant operations and maintenance experience

10%

Experience in design of truck parking and commercial facilities

10%

Financially strong to execute project

5%

Experience in constructing truck parking and commercial facilities

10%

Experience in stakeholder management

5%

Financial Evaluation

Respondent and each Consortium Member's financial strength

15%

Each Consortium

Member's

experience in raising

finance

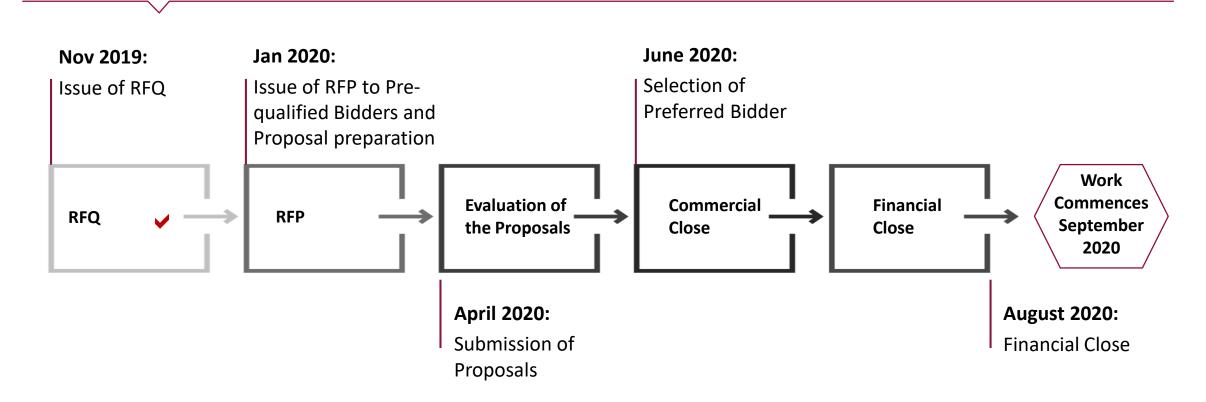
15%



Procurement Timeline

Project works are expected to commence in August, 2020





Thank you!



Feedback and Questions